



From: Enrique Montero, CFO

Re: Percentage of Dues for Lobbying Expenses -2022

Date: February 28, 2023

Of the 2022 voting member dues collected, LeadingAge California devoted 32.7% to lobbying activities during the period January 1 – December 31, 2022.

LeadingAge (National) devoted 1.5% of dues collected to lobbying activities.