



From: Cindy Ward, CFO

Re: Percentage of Dues for Lobbying Expenses -2021

Date: February 1, 2022

Of the 2021 voting member dues collected, LeadingAge California devoted 17.1% to lobbying activities during the period January 1 – December 31, 2021.

LeadingAge (National) devoted 2.9% of dues collected to lobbying activities.