



From: Cindy Ward, CFO

Re: Percentage of Dues for Lobbying Expenses -2020

Date: February 4, 2020

Of the 2020 voting member dues collected, LeadingAge California devoted 14.4% to lobbying activities during the period January 1 – December 31, 2020.

LeadingAge (National) devoted 3.6% of dues collected to lobbying activities.