



From: Cindy Ward, CFO

Re: Percentage of Dues for Lobbying Expenses -2019

Date: March 9, 2020

Of the 2019 voting member dues collected, LeadingAge California devoted 13.7% to lobbying activities in during the period January 1 – December 31, 2019.

LeadingAge (National) devoted 3.6% of dues collected to lobbying activities.